Introduction of Study

This survey should be completed by the business manager or owner of the incubating business that best understands the operations, finances, and strategies of the company. If your business is no longer located in the incubator facility, please think back to when you were located in the incubator facility.

Completing this survey should only take about 20 minutes of your time. Please fill out all questions completely and as accurately as possible. Please note an asterisk (*) is used to highlight required questions but that where necessary approximate dates and numbers are acceptable. You are welcome to skip any questions that you feel uncomfortable answering.

The benefits to the participants of this study may include finding future opportunities for the business incubator or businesses within the incubator (such as identifying additional services, facilities, and funding opportunities that may help the incubator as a whole or individual companies within the incubator).

All responses will be kept strictly confidential. The findings from this survey will only be reported in aggregate form in such a way that the identity of individual respondents cannot be determined. Identifying information is only collected to confirm completion of the survey and will not be used in the analysis.

analysis.

If you have any questions, comments or concerns regarding this study, please contact Sonya Smith at XX.

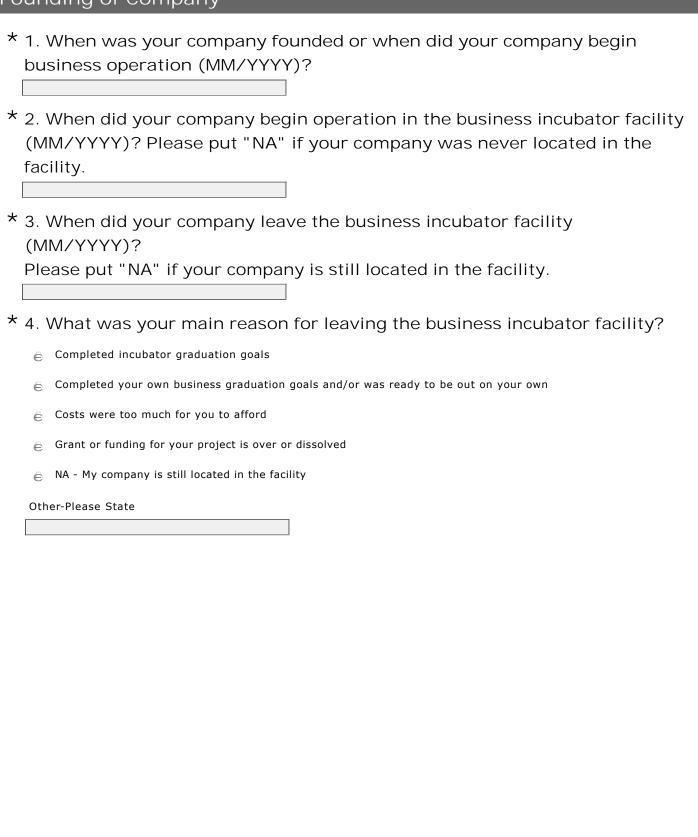
I would appreciate it if you took the time to complete this survey. Thank you.

Company / Respondent Information	
* 1. Please indicate your name and your title within your company.	
Name	
Title	
2. Please provide your company's name, physical address, and contact	
information.	
Company:	
Address:	
City/Town:	
State:	
ZIP/Postal Code:	
Email Address:	
Phone Number:	
2. Please indicate your mailing address, if different from your physical	
3. Please indicate your mailing address, if different from your physical	
address.	
* 4. What is the name of the business incubator facility you are located in or	
affiliated with?	
Advanced Technology and Manufacturing Center (ATMC)/ Quest Center	
Massachusetts Medical Device Development Center (M2D2)	

Type of Company

* 1. Which of the following industry categories best describes the primary products or service offered by your company?	
Energy or Green Industry	
€ Information Technology	
Marine or Other Sciences	
€ Media, Software or Communications	
€ Medical Devices	
€ Other - Please Specify	
2. Please describe your company's primary products and/or services in greater detail.	

Founding of Company



Company Employment and Job Growth

-	company began business operation in the business incubator many people were employed at your company (counting pplicable)?
* 2. How many yourself)? Full Time	people are currently employed at your company (counting
subtracted) t	employees do you expect or hope will be added (or o your company in the next five to ten years (please use + for yees and - for subtracted employees)?

Business and Location Preferences

* 1. How would you rank this city as a place to do business (with 1 being the worse and 5 being the best)?



jn 4.5

jn 5

Please provide justification on ranking or additional comments regarding the city as a place to do business.

* 2. Please rate each of the following according to the level of importance on where to locate your company based on business needs.

	Not Important	Somewhat Important	Important	Extremely Important	Not Applicable
Affordable operating space for my business	ja	ja	j n	j n	ja
Utility costs	jn	j n	j m	j m	j n
Transportation costs	j to	j ta	ja	ja	j to
The location has cache among other businesses/clients in my industry	jn	j n	j m	j m	j n
Favorable lifestyle amenities that can help me recruit and retain highly talented workers	ja	jn	jn	jn	j to
Close to key suppliers of materials, equipment, or business services	jn	jn	j n	j n	j m
Close to important business clients	j to	ja	j to	j to	j to
A high volume of customer pass-by traffic/visibility	j m	j n	j m	j m	j n
Labor costs	jm	j m	j m	j m	j to
Available workers with a high degree of skill/experience in my industry	j'n	j n	j m	j m	j n
Close to universities conducting research relevant to my business	ja	jto	j n	j n	jto
Opportunities to network with similar types of businesses	jn	j n	j m	j m	j tn
Access to potential investors or lenders (e.g. venture capital, angel investors, banks)	ja	jm	j m	j m	jn

3. Please rate each of the following according to the level of importance on where to locate your company based on quality of life characteristics.

	Not Important	Somewhat Important	Important	Extremely Important	Not Applicable
Close to my existing residence or the residence of others in the management team	ja	jto	j to	j to	jn
Quality and beauty of the natural environment	j m	j n	j n	j n	j m
Close to restaurants, shopping and commercial entertainment venues	jα	jα	jα	jα	ja
Close to arts and cultural amenities	j m	j n	j n	j n	J m
Outdoor recreational opportunities	ja	ja	j n	j n	j n
Near attractive places for my workers to live	j m	j n	j n	j n	J m
Availability of affordable housing	ja	ja	j a	j a	j a

4. Please rate each of the following according to the level of importance on where to locate your company based on government, infrastructure, and policy.

	Not Important	Somewhat Important	Important	Extremely Important	Not Applicable
Less stringent environmental regulations and permitting restrictions	jn	jn	j n	ja	jn
Tax rates	j tn	j m	j m	j m	j m
Quality of municipal services	ja	j to	j m	j to	j m
Availability of tax incentives or site/infrastructure subsidies	j tn	j m	j m	j m	j m
Cooperation of local government	ja	j to	j m	j to	j m
Close to airports with regular commercial flights	j tn	j m	j m	j m	j m
Mass/public transit service	ja	j to	j m	j to	j m
Highway access and roadway infrastructure	j n	j m	j m	j n	j m
Potential for on-site expansion	ja	j a	j m	j a	j to

5. What do you think are additional advantages or challenges to doing business in this city? What do you think are advantages or challenges to the reinvestment of Gateway Cities (post-industrial cities) in general?

Services and Facilities

1. How would you rank the importance of these services for your company to succeed (with 1 being the least important and 5 being the most important service)?

	1 Least Important	2	3 Neutral	4	5 Most Important
Administrative assistants	j m	jn	j m	ţn	ja
Law, licensing, copyright, and/or patenting services	j m	jm	j m	j m	jn
Accounting and/or financial services (including obtaining access to private and government loans)	ja	jn	Ĵα	ja	ja
Management, business plan, and/or marketing services	j m	jn	j m	j n	j m
Information Technology and/or computer services	j m	jn	j a	j n	ja
Help with hiring entry-level professionals	j m	jm	j m	jn	j m
Help with hiring experienced professionals	j m	jn	j n	j m	jn
Guidance and/or mentoring from business leaders	j m	jm	j m	Jm	jn
Buildings and/or grounds maintenance	j m	jn	jta .	j:n	jn
Shared resources (students, professors, and workforce training) with universities and/or community colleges	jn	j'n	Ĵη	ĴΩ	j m
Shared resources with private companies	j m	jn	j a	j n	ja
Classes, seminars, and/or on-the-job training	j m	jm	j m	j m	j m

2. How would you rank the importance of the following facilities for your company to succeed (with 1 being the least important and 5 being the most important facility)?

	1 Least Important	2	3 Neutral	4	5 Most Important
Conference rooms	jn	jn	ja	jn	j n
Kitchen or casual/social rooms	jn	jn	j n	jm	jm
Laboratory or testing space	j to	jn	ja	jn	j n
Shared resources (facilities and machinery) with universities, community colleges, and outside private companies	j'n	j'n	j n	jn	j'n
Technology and utilities (phones, fax, internet, computers)	ja	jn	jn	jm	Jn

3. Which additional services and/or facilities would you like to see in the business incubator facility?

facility?	 		

Funding and Equity

1. Please rank how important you think the following funding sources are for your company to succeed (with 1 being the least important and 5 being the most important).

	1 Least Important	2	3 Neutral	4	5 Most Important
Small Business Innovation Research (SBIR) Grants	ja	jn	j m	ja	j to
Small Business Technology Transfer (STTR) Grants	j n	jn	j m	j n	j n
Other Publicly Supported Technology Grants	j o	jn	j m	ja	j o
Licensing revenues or royalties from patents or copyrights	j n	jm	j m	j m	j n
Loans from banks or financial institutions	j a	jn	j m	ja	j o
Venture Capital funding, Angel investors	j n	jm	j m	j m	j n
Family, friends, personal savings	ja	jm	j m	j n	j a
Other (please specify)					

2. Has your company received private or public grants, loans, or other
funding (SBIR, STTR, other technology grants, loans from banks, venture
capital)?

jn Yes	
jn No	
If Yes, please indicate the type of funding and approximate amount.	
	Т

3. Are there any universities or quasi-public entities that you have worked with to license your company's technology, intellectual property, or other financial interests (i.e. Office of Technology Transfer, Commercial Ventures and Intellectual Property)?

j _n Yes
jn No
If so, which university/quasi-public entity and what type of technology, intellectual property, or financial interest?

Survey of Busiliess Incubators in Gateway Cities	
4. Are there any private companies that have licensed technology,	
intellectual property, or have financial interests or equity stakes with your	
company?	
jn Yes	
j _∩ No	
If so, which companies and what type of technology, intellectual property, or equity?	

Survey of Business Incubators in Gateway Cities Thank you for your participation Thank you for your participation. Please contact study administrator and study author Sonya Smith or faculty advisor Henry Renski if you have any additional questions, comments, or concerns or wish to receive a copy of the final study.